

Lunar & Thought Machine

Modernizing the Core Systems of Lunar

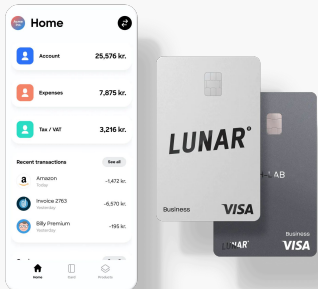
June 7th 2022



Sebastian Akselsen
Liam Leahy

Lunar
Thought Machine

ssa@lunar.app
liam@thoughtmachine.net



15,000

Total number of Business Customers



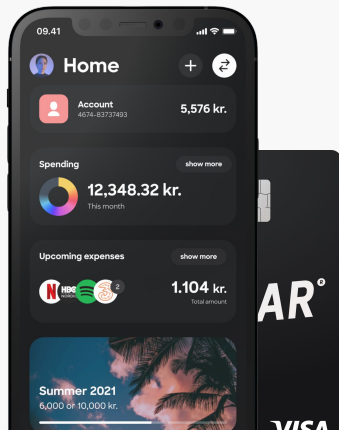
Company founded in 2015

700

Employees



European Banking License issued in Denmark in 2019



500,000

Customers in total

€400m

Total amount raised

Series D ✓

Recently closed our Series D of €210m and an additional €70m

We have offices in these locations

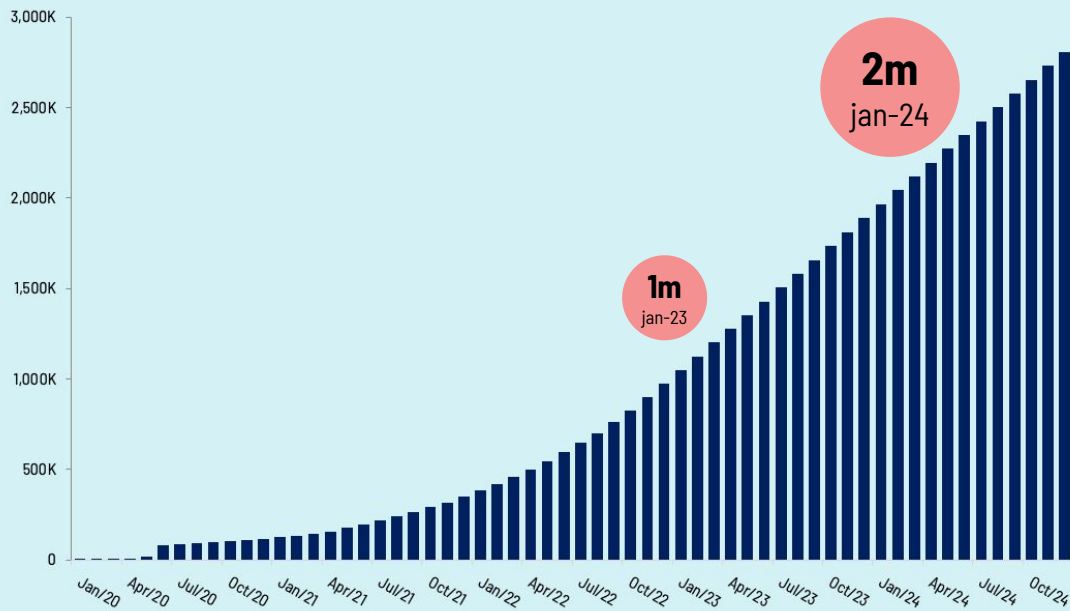


500K

Users



Private Customers



**Lunar's mission:
Money engagement for
work and life**

LUNAR[®]

Everything about money changes

We believe the power of money belongs to everyone, and we give consumers and businesses all the power they need to bank, pay and invest.

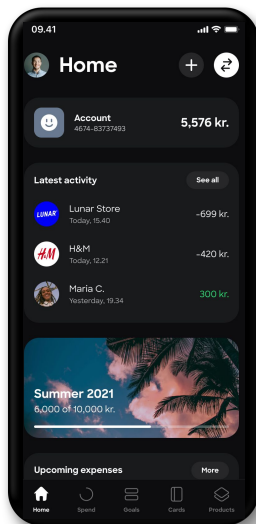
The future of money is embedded, web3, in the metaverse and whenever you need it.

You need interfaces that connect you with everything money to enter the next level of payments and banking.

That's what we're building: Money engagement for work and life. All you ever need in one place, to power the future of your money.

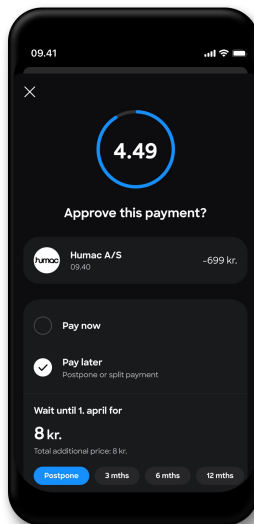
Lunar has all the power you need, in one place

BANK



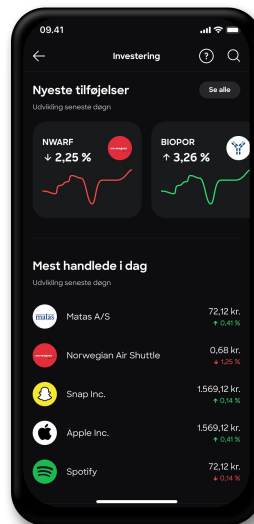
Cards
Accounts
Deposits

PAY



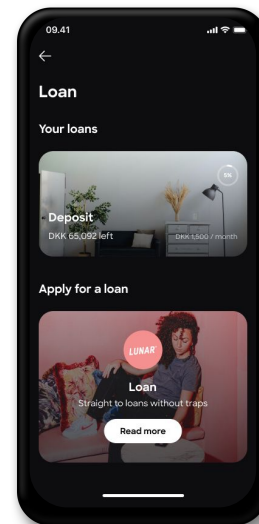
Card payments
Mobile payments
Lunar Checkout

INVEST



Stock trading
Fractionals*
Crypto

LEND



BNPL
Unsecured loans
Embedded finance

Lunar is the money engagement platform for work and life that gives consumers and businesses the power they deserve



THE PAST

Building personal finance management tools and banking infrastructure from scratch for consumers and businesses



THE PRESENT

Adding paytech and building a two-sided marketplace in the Nordics



THE FUTURE

All-in-one engagement platform for money.
Bridging consumers, entrepreneurs and merchants in a new way.



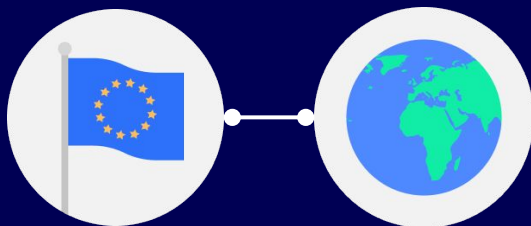
Future of Lunar
Infrastructure.

LUNAR[®]

European banking license and modular tech platform allows Lunar to control everything money

DEEP REGULATORY INTEGRATION

- ✓ EU Banking License
- ✓ Clearing Access in DK
- ✓ Infrastructure Integration in NO & SE (2022)



UNPARALLELED FLEXIBILITY



Google Cloud



Azure

FRICTIONLESS FINANCE



Thought
Machine

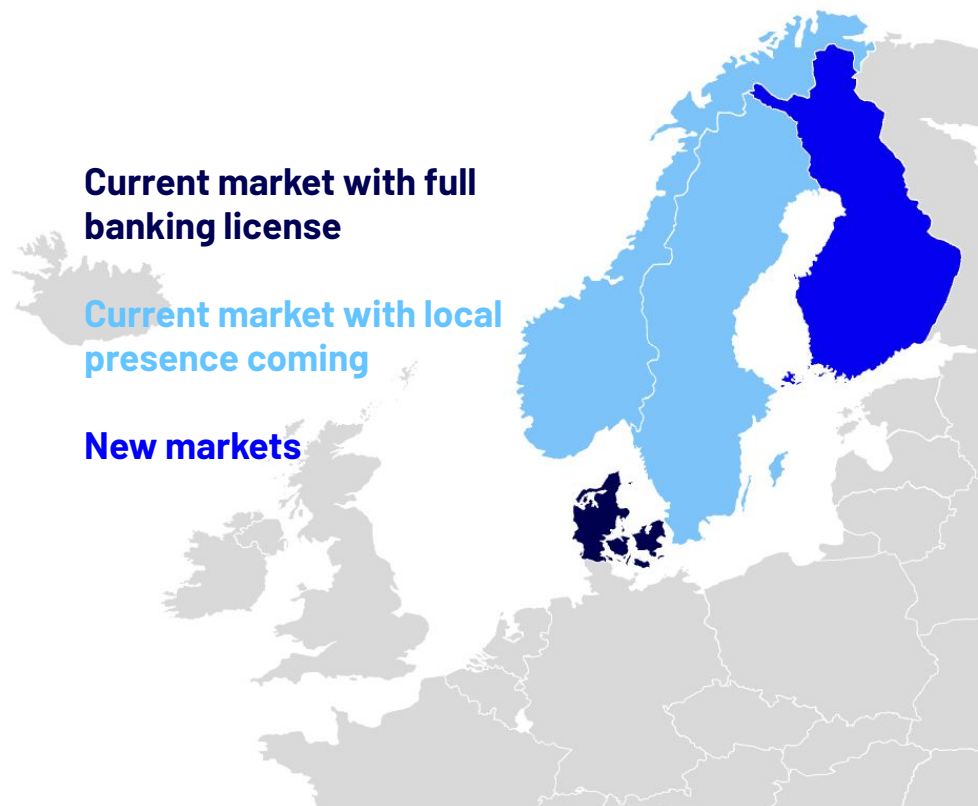
nets

SAXO
BANK

MODERN TECHNOLOGY

- Flexibility • Governance • Traceability • Security
- API-first • Unified data • Automation

Lunar has an ambition to become a true Nordic challenger



Current market with full banking license

Current market with local presence coming

New markets

We are rebuilding our infrastructure for scale across the Nordics

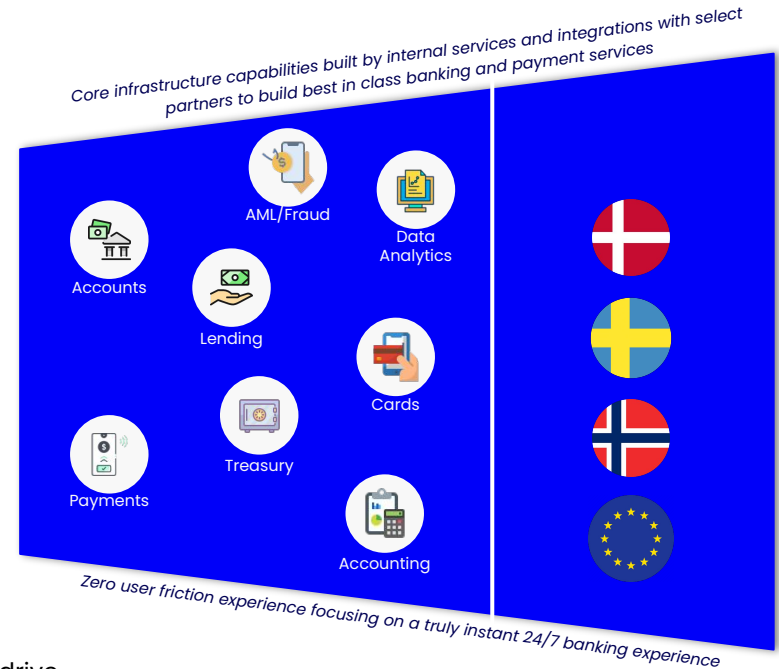
In order for Lunar to scale efficiently, we are building **one platform** across the Nordics, enabling us to:

- Offer local accounts and payment solutions for customers in the Nordics
- Launch and manage products across any market with unseen flexibility and speed to market
- Automate procedures, customer notifications etc. to an unseen degree
- Enter new markets and gain millions of customers across countries without need for additional partners, linear infrastructure cost and resources for development and maintenance

Lunar technology platform drives focus on customer innovation and scalability



LUNAR
Technology



Modern Technology to drive NEXT GENERATION FINANCIAL SERVICES

Observability
Traceability
Authentication
Compliance

Event and domain driven
architecture to drive decoupling

Unified data platform - accessibility
and governance

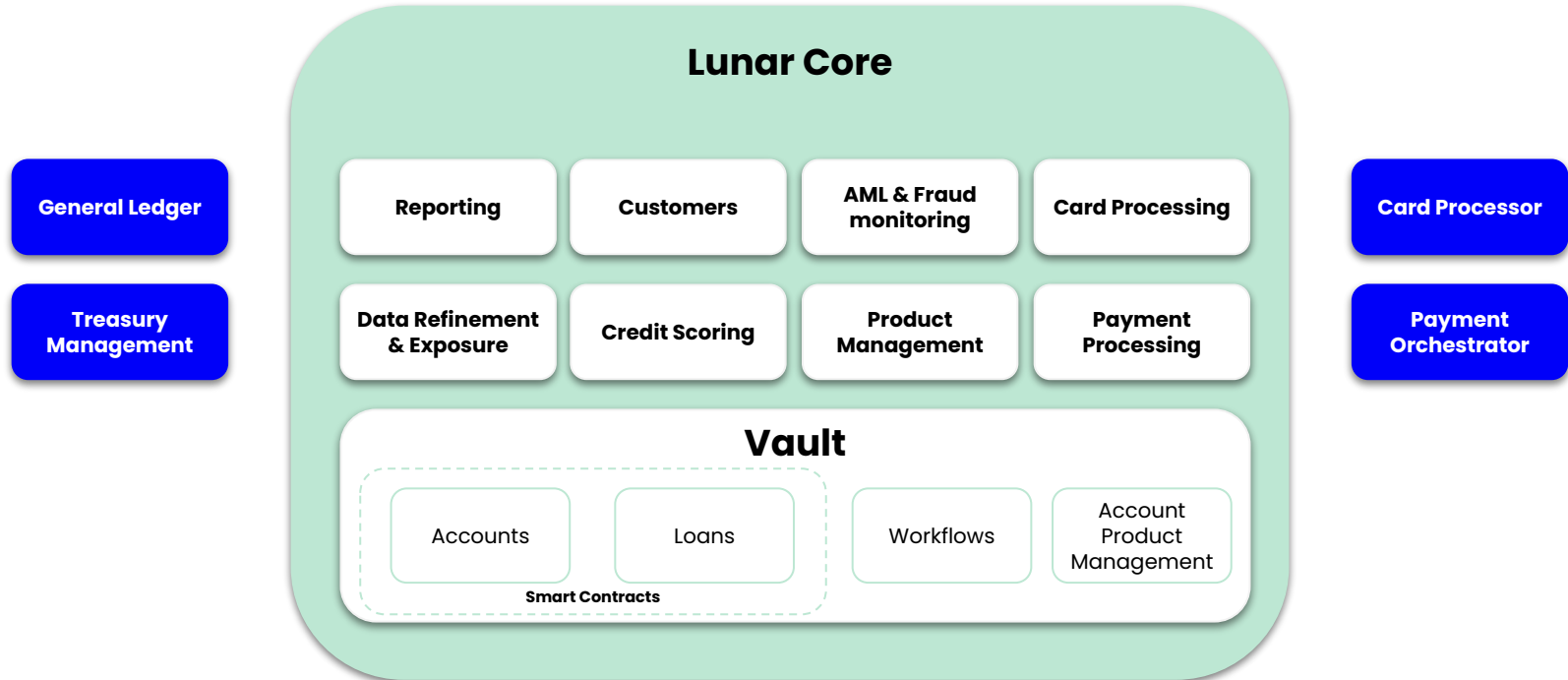
API first design

Developer experience
Automation
Quality Assurance
Security

Multi-cloud platform to drive flexibility and best capability for the job



Future Core System of Lunar



Thought Machine



Thought
Machine



LUNAR[®]

Culture is our core



Coherent team driven by a single mission

- Thought Machine's culture has been built from the ground up to create a highly motivated, happy and efficient organisation
- We focus relentlessly on product excellence
- Product development is delivered entirely in-house
- Offer local accounts and payment solutions for customers in the Nordics

Engineering principles

- Focus on product quality
- Single platform for every bank
- Agile, Continuous Deployment, mono-repo
- Cloud-native team and architecture

Core principles

- Excellence in every role
- Competitive hiring
- Transparency

The future of core banking: at a glance

Our mission

Thought Machine builds the Vault platform, the foundation layer of modern banking.

Our technology runs the world's banks according to the best software practices of the modern age, ridding them of the problems generated by running on legacy infrastructure.

Our challenge

Legacy IT is restricting banks from innovating and delivering customers the products and services they want.

Thought Machine was founded to solve this issue, and bring banking into the 21st century with the latest engineering principles at its core.

Our solution

Our core banking platform, Vault Core, gives our clients full control to do, and build, anything they want.

We designed the system from scratch to give our clients total choice, flexibility and power.

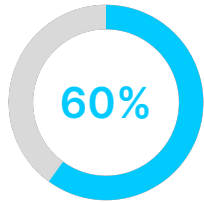
Our clients

The best banks in the world trust and use our technology. We have a global client list, from Tier 1 multinationals, to smaller regional banks and fintech companies around the world. Clients include JPMorgan Chase, Lloyds Banking Group, Standard Chartered, and Intesa Sanpaolo.

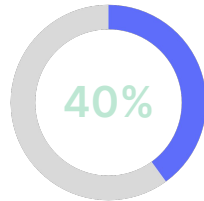
Thought Machine at a glance

Founded
2014

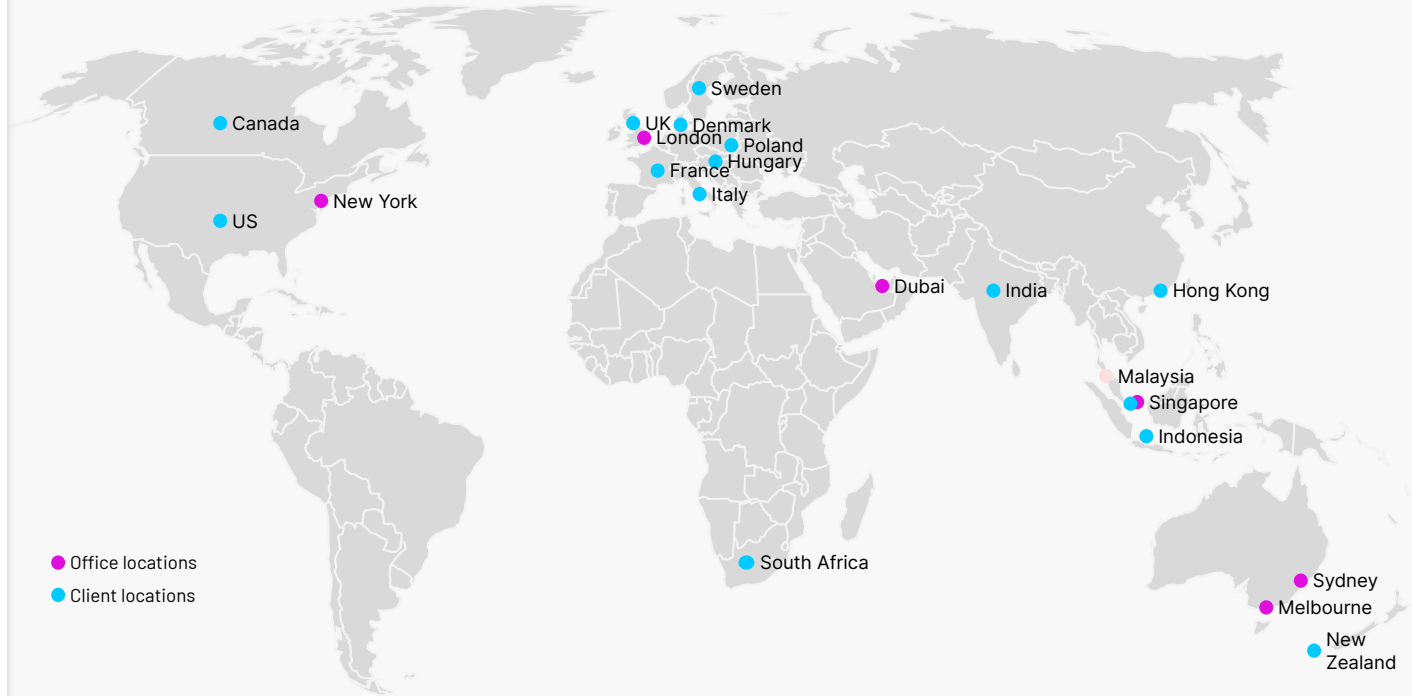
Employees
500+



Strong **engineering**
first culture



Experienced **Banking** &
Fintech professionals



Global Clients

Constantly entering **new**
territories

Growing number of **Locations**

Our clients in the public domain



Why Thought Machine?

Meeting the customers expectations - the customer comes first



Innovate

High levels of configurability allow banks to build, launch and manage any type of financial product.



Single core

Vault Core's innovative design allows for unparalleled product flexibility and personalisation, while providing clients with a single common platform.



Universal

Vault Core can run any type and size of bank on a single platform. It is cloud native and agnostic to support any deployment type by a bank, on any cloud provider.



Real time

Vault Core operates in real time, with no batch processing. Its Ledger is always available and accessible, and the rich data is streamed out via our Streaming API.



API first

All functionality is exposed via our APIs. The platform's synchronous and asynchronous APIs opens up other strategic possibilities.

"We looked at the market, looked at our internal capabilities and came to the conclusion that working with Thought Machine was the best path forward for us."

Rohan Amin, Chief Product Officer, JPMorgan Chase

Enabling flexible product design and creation

20+ years

Account	Lending	Deposits
Customer	Customer	Customer
Accounting	Accounting	Accounting
Charge	Charge	Charge
Limit	Limit	
Interest	Interest	Interest
Settlement	Settlement	Settlement
	Term amount	Term amount
Payoff	Payoff	
Etc.	Etc.	Etc.

Siloed Product design

- Products sit in siloed systems
- Duplication of common function
- Lack of agility, expensive architecture

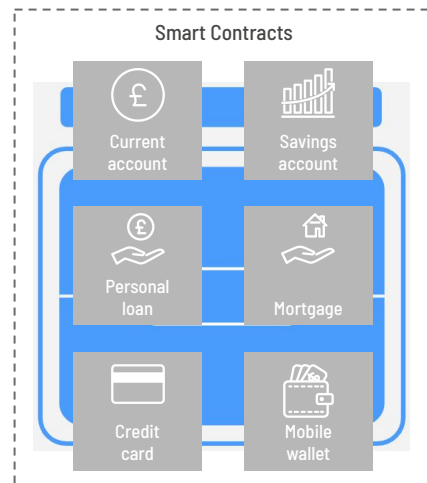
Current industry approach

Account	Lending	Deposits
Customer		
Accounting		
Charge		
Limit		
Interest		
Settlement		
	Term amount	
Payoff		
Etc.		

Reusability

- Closed Box products
- Externalised common functions
- Inflexible products, vendor dependency

Our approach



Total flexibility

- Open Box products
- Enables product differentiation
- Agility and less cost in delivering products

Smart Contracts

Allows financial institutions to own the creation of new products or update existing ones



Deployed on a
single platform

All products run on a single platform – no more siloed data and real time view of banks position.
Enables standardisation and agility.



Product as code

Subset of Python allowing for quick product creation, versioning, testing and deploying.
No limit to the number or sophistication of each product.



Configurable
through
parameters

Parameterisation allowing for global, template and instance level.
Change product behaviour without updating contract code.



Standardised
contract
interface

Kernel calls Smart Contract specific logic through hooks for transactional events and lifecycle events.
Single standardised API.



Agile,
on-demand
product
development

Launch products on demand and decide migration strategy.
No disruption when deploying contracts.

What it means to be cloud native

Cloud native and **in the cloud** are entirely different concepts. The Vault platform empowers banks to harness truly cloud-native benefits.



Being 'in the cloud'

- **Lift and shift** approach – transporting dated applications to the cloud with limited customisation capabilities
- Application was originally built for deployment on a **traditional data centre**
- **Static** environment
- **Monolithic** application design
- Unable to keep up-to-date with the latest updates and advanced features – **no real-time update**



Being truly 'cloud native'

- System is fully hosted and managed **in the cloud: end-to-end**
- **Microservice architecture**: monolith systems cannot provide granular access to components
- **APIs**: external applications and systems can easily connect through exposed APIs
- **Reduced cost through Kubernetes orchestration** manages and secures the application regardless of the infrastructure that supports it
- **High availability**: runs in multiple data centres concurrently, with no downtime

Modern technology for modern banking

Cloud native

Cost-efficient, scalable, zero downtime, high availability. A single global platform – with no need for custom installations.

- Containerised microservices
- Kubernetes orchestration
- All functionality exposed as APIs
- Open-source technologies
- Infrastructure-as-code
- Elastically scalable and performant
- Self-healing and highly available
- Cloud agnostic
- Agile deployments

Hyper configurable

- Universal Product Engine
- Smart contracts
- Product-agnostic core

Real-time core

- Centralised, “single source of truth” ledgers
- Real-time data streaming and analytics
- 24/7 transaction processing

Continuous deployment

Constant evolution of the product, fast fixes and upgrades.

Microservices-based architecture

Smaller services allow quicker development and unblock dependencies. APIs provide clear distinction and definition of what components do. Open architecture allows for other applications to be easily plugged in.

Engineering-led product design

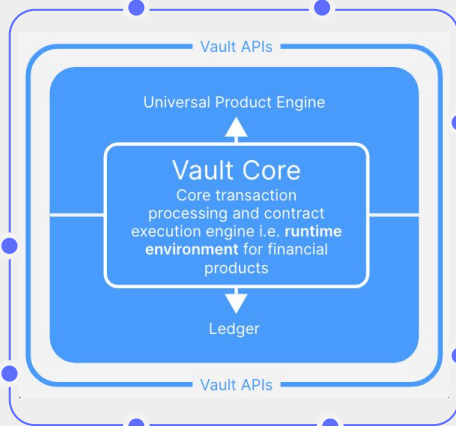
Re-engineered, optimal architecture for the bank of tomorrow, general solutions to problems, future proof.

Clients deployed through instances of the same platform

Constant, seamless upgrades in which many clients share the cost of a single, common platform.

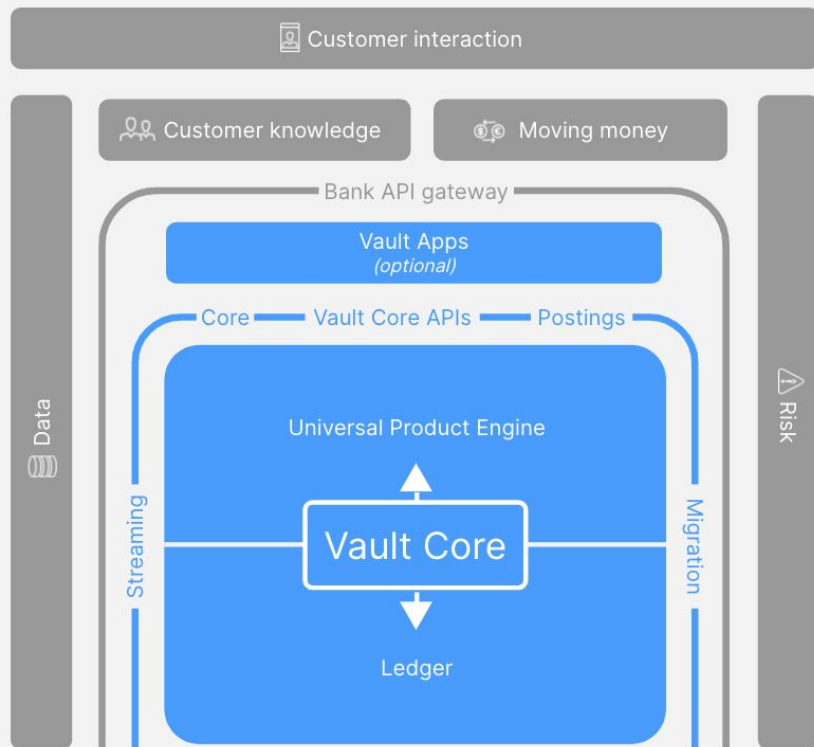
Agile project management

The platform is continuously upgraded and always aligned with customer requirements. Fast try-feedback-fix cycle.



Thought Machine's place in building the bank of the future

Thought Machine has built the Vault platform - **the foundation layer of modern banking** - to enable banks to remain competitive and flourish. It gives banks full control to do anything, from launching innovative products to sustainably maintaining legacy products.



The Vault platform: modern core banking in the cloud

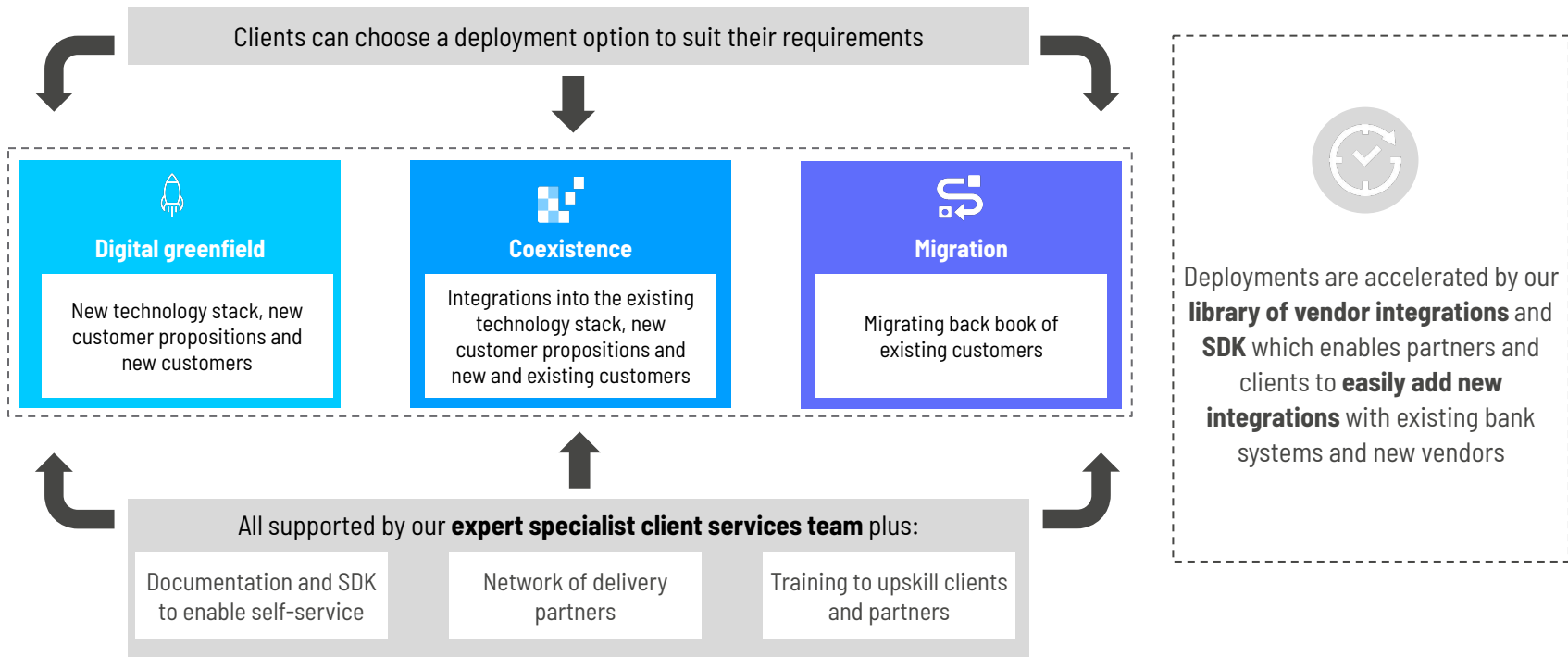


How is the Vault platform unique?

- Build and support any financial product, from complex legacy products to new innovative products that can be rapidly iterated to meet customers' ever-changing needs
- Run any type and size of bank on a single platform
- Cloud native and agnostic to support any deployment type by a bank, on any cloud provider
- API-enabled and real-time
- Highest level of performance, reliability and operational resilience
- Low cost enabling a bank to achieve a low cost-to-income ratio compared to their peers

The Vault platform can support clients to achieve any ambition

We have specialist tools and support to expertly deliver a full spectrum of deployments from digital greenfield to coexistence and complex migrations in the timelines that meet a bank's ambitions



How to work with Thought Machine to configure Vault Core

Vault Core is a highly configurable core banking platform, enabling our clients to build exactly the proposition they want. There are three ways of working when configuring Vault Core:

Bank driven

Our clients can use our library of banking products, or write smart contracts through Vault Core's Product SDK. We provide an extensive training programme and Documentation Hub, to facilitate product creation.

Thought Machine client services

Thought Machine has a dedicated client services team to write smart contracts on a client's behalf. The team includes dedicated client delivery managers, client architects, business analysts, technical analysts and service managers.

Partnership driven

You can work with partners of your choice to write the smart contracts and other configuration content. A selection of the partners we currently work with are highlighted on the following slide.

Partner network

Consultancies

Helping banks map a path to a future state banking system.

Delivery partners

Banks can use delivery partners to help build smart contracts and connect bank or third party integrations.

Technology vendors

Complement Vault Core and complete a bank.

Cloud providers

Help banks modernise their tech infrastructure and accelerate digital transformation.

LUNAR[®]